

VOTE 7

DEPARTMENT OF FINANCE

VOTE 07: DEPARTMENT OF FINANCE

<u>TO BE VOTED:</u>	R211,877,000
<u>STATUTORY APPROPRIATIONS:</u>	Nil
<u>RESPONSIBLE POLITICAL HEAD:</u>	Hon. MJ Kuscus
<u>ACCOUNTING OFFICER:</u>	Mr. Geo Paul

1. OVERVIEW

Statement by the MEC

The budget for 2004-05 poses another challenging year in which service delivery will be of paramount importance for the department. It serves to reinforce commitment to accountability and transparency spanning over ten year's into our democracy. I would therefore like to pledge that, fiscal discipline will be applied in managing the budget to enable the Department of Finance improve its capacity in fulfilling its mandate.

Statement by the Accounting Officer

I as the Accounting Officer would like to commit the department to the implementation of the 2004/05 Budget to achieve the objectives that have been set out in its strategic plan. The department will achieve and this objective by prudently managing all assets under its custody and consistently applying sound policies principles as required by the Public Finance Management Act. (PFMA).

Vision

To be the ultimate financial management authority and advisor on fiscal matters to the North West Provincial Administration in pursuit of transparency, good governance and accountability to our stakeholders.

Mission

To create an enabling environment for government to deliver effective services throughout the North West Province by prudently managing public resources.

Core Functions

- To provide effective and efficient budgeting and resource control services to the North West Provincial Administration (NWP.A).
- To provide professional accounting and financial management services to the NWP.A.
- To provide effective and efficient internal audit services to the NWP.A.
- To provide IT strategic direction and leadership to support the NWP.A.
- To render administrative support services to the Department of Finance.
- To foster relations and promote departmental services to stakeholders.
- To build financial management capacity in the NWP.A.

Main services to be delivered by the department

The main services to be delivered by the departments are summarised in each programme as follows:

Administration

- To provide administrative leadership and other human resource support services to the department.

Provincial Treasury

- To develop policy guidelines and ensure effective implementation of fiscal policies, strategies and monitor the provincial budget.
- To manage provincial assets and expenditure.
- To manage and control existing revenue resources as well as identification of potential new sources of revenue.
- To investigate and report on alleged fraud and corruption in the NWP.A.
- To facilitate the implementation of procurement standards and reforms in the NWP.A.

Accountant General

- To provide quality accounting and advisory services to the NWP.A, as well as implementation of norms and standards in accordance with the PFMA and GRAP.

- To build financial management capacity in the NWPA.
- To control the departmental budget, expenditure and revenue as well as manage creditors and assets.

Internal Audit

- To provide internal audit services to the NWPA.

Information Technology

- To provide IT strategic direction to the NWPA.

Demand for and the changes in services of the department

Centralised Creditors Payments

Departments have realised the reduction in audit queries arising from missing vouchers, and have since joined in the utilisation of the Centralised Creditor Payment service (CCP). Departments utilizing the CCP facilities have achieved better creditor and cashflow management. Centralised creditor payment offices have been extended to four other districts namely Vryburg, Potchefstroom, Rustenburg and Mabopane.

Revenue Control and Cashflow Management

Effective revenue control systems implemented during the year have enabled the province to collect 13.6% above the budgeted amount. These controls will be applied on a wider scale throughout the Province to broaden the revenue base and identify new sources of revenue.

Financial Management Capacity Building Programme

The number of staff enrolment has grown to 700 since its inception in September 2002. More departments have indicated interest and staff are due to register in the new financial year.

Procurement Reforms

Three departments were awarded pilot status to establish Departmental Procurement Committees. The roll out plan will continue throughout 2004-05 to other departments.

Internal Audit services

Key positions have been filled to enable this division to expand its scope of work throughout the province in a more systematic manner.

The Acts, rules and regulations applicable to the department

The mandate of the department, which is derived from the legislative framework, is that of the provincial resource controller. This means that the department is the custodian of public resources and therefore has the responsibility of managing such resources in accordance with the prescribed legislation. The Acts, rules and regulations applicable to the department are as follows:

- PFMA and Treasury Regulations
- Division of Revenue Act
- Tender Board Act

2. REVIEW OF THE CURRENT BUDGET YEAR

The following were the achievements for the financial year:

- 13.6% was collected above the budgeted revenue figures for the whole province.
- Provincial revenue registers were developed for easy reference.
- 92 staff from all departments were trained on efficient revenue collection techniques.
- 7 out of 12 departments achieved unqualified audit reports for the year ended March 2002/03.
- About 700 staff members participated in the Financial Management Capacity Building Programme.
- Departmental Procurement Committee was established during the year after the transfer of powers from the Tender Board. Three departments were awarded pilot status to establish Procurement Committees namely Finance, Economic Development & Tourism and Agriculture.
- Phase 1 of the asset management process in the Province has been implemented.
- The first phase of Financial Management Training Programme was completed.
- Technical expertise and support were provided to Provincial Departments in the preparation of their Annual Financial Statements for 2002/2003.
- The Consolidated Annual Financial Statements for the province were prepared within the regulatory time period and submitted to the Auditor General for auditing.
- Annual Financial Statements for the Tribal Trust Accounts were prepared within the stipulated time period and submitted to the Auditor General for Auditing and inter provincial accounts have been cleared.
- The provincial budget was activated in the financial system within 5 working days after receiving the inputs from the departments.
- Achieved prompt in-year monitoring and reporting of revenue and expenditure of provincial departments to the National Treasury in accordance with the PFMA and the Division of Revenue Act.
- A 90% success rate in forensic cases investigated has been achieved.

- Three regional offices for Centralised Creditor Payments were established in the districts namely Vryburg, Potchefstroom and Rustenburg to ease the workload from the centre.
- Monthly, quarterly and annual reports were done according to PFMA.
- A revised draft Audit Charter has been compiled.
- The Walker E-2 Migration project started with pilot tests during the year.
- The new system of accounting for VMS has been successfully implemented.
- A new format, according to the GFS classification, for the MTEF budget was designed and implemented.
- Risk assessment for 8 out of 11 departments completed.
- 45 transfer payment audits were completed.
- Master Systems Plan (MSP) for the NWPA that will fortify and create synergy between governments social and technical systems was completed.
- Disaster recovery process document successfully updated and ratified.
- Technical assistance was provided to departments in a comprehensive review and assessment of departmental risks.
- Systems notes, which is essential for gaining understanding of the operational procedures of respective departments were finalised.
- The Audit Committee Charter and the Internal Audit Charter, which serve as terms of reference dealing with the purpose, authority and responsibility for the Audit Committee and Internal Audit respectively, were finalized and approved after careful consideration of valuable inputs from all stakeholders.
- The Provincial Audit Committee provided essential oversight to the internal audit function in terms of paragraph 3.1 of the Treasury Regulations. It reviewed the reports of both the internal and external auditors and held discussions with the management of various departments on the internal control concerns raised.
- Successfully implemented Restructuring & Transformation of the PSC (Resolution 7 of 2000) – results of the matching & placing process were submitted to the Office of the Premier.
- Employment Equity Plan finalized and adopted.

3. STRUCTURAL CHANGES

Programme 2: Provincial Treasury – this programme combines the previous years programmes of Budget Planning & Implementation, Resource Management, Revenue Control & Cash Flow Management, Forensics and Provincial Procurement Systems, which are now presented as sub-programmes.

Programme 3: Accountant General - this programme combines the previous years programmes of Provincial Accounting, Macro Financial Management and Departmental Financial Management, which are now presented as sub-programmes.

4. OUTLOOK FOR THE COMING BUDGET YEAR

In the light of the objectives of the department for the current year, the department aims to maintain and improve upon the following aspects of its programmes during the coming budget year:

- Improve the budgeting, recording and bookkeeping procedures for accounting for receipts and payments of the Revenue Fund.
- Implement the National Standard Chart of Accounts in the financial system throughout the NWPA in line with the National Treasury guidelines.
- Roll out of procurement reforms and transfer of procurement functions to the rest of the departments.
- Implement Performance Management and Development System of evaluation.
- Visible implementation of HIV/AIDS policy and EAP programmes.
- Re-organize and improve provisioning administration in the areas of procurement, stocking, storage, issuing, transfer, and accounting in the absence of the Tender Board.
- Generally implement the provisions of the Public Finance Management Act.
- Implement accrual accounting and GRAP.
- Bridging the knowledge gap from cash accounting to accrual accounting.
- Implementation of asset management guidelines in accordance with GRAP.
- Implement Electronic Funds Transfer facilities for payment of creditors.
- Perform audits and issue regular reports to facilitate the work of the Audit Committee.
- Create more awareness of internal control systems especially the effective use of state assets.
- Investigate all reported suspected fraud cases.
- Improve the response time in mainframe applications to ensure a high level of mainframe availability.
- Empower previously disadvantaged communities through awareness of tendering.
- Service loans, guarantees, and other financial commitments.
- Empower and train all CFO divisions in the Province.

Although the department achieved various milestones in the current budget year, to fulfill the responsibilities laid down by the Public Finance Management Act (PFMA), the department has revisited its plans to ensure that resources and strategies are aligned. Details of individual programmes and activities are explained under each programme.

Departmental summary of payments and estimates according to programme

Programme (R'000)	Departmental Summary of Payments and Estimates					
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006	2006/ 2007
	Audited	Audited	Adj Estimate	MTEF	MTEF	MTEF
1 Administration	10,362	9,654	10,440	12,694	14,400	14,888
2 Provincial Treasury	30,369	26,223	28,930	35,087	38,103	39,983
3 Accountant General	20,237	38,642	43,584	45,687	50,774	51,051
4 Internal Audit	8,021	11,904	26,003	28,997	33,742	34,093
5 Information Technology	49,000	60,538	89,710	89,412	96,708	97,376
6 Statutory Payments	104,460	34,460	34,460	-	-	-
- Unauthorised Expenditure			178,624			
Total programmes	222,449	181,421	411,751	211,877	233,727	237,391

Departmental summary of payments and estimates

Classification (R'000)	Departmental Summary of Payments and Estimates					
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006	2006/ 2007
	Audited	Audited	Adj Estimate	MTEF	MTEF	MTEF
Current:						
Compensation of employees	40,788	53,185	67,817	88,168	96,737	103,086
Transfer payments	-	-	-	-	-	-
Administrative expenditure	10,898	9,462	11,866	15,202	20,708	18,203
Stores	2,063	2,328	7,919	6,670	7,144	7,398
Professional and special services	29,388	32,935	54,813	55,789	59,976	58,880
Other goods and services	123,200	64,600	57,039	11,323	12,351	12,941
Unauthorised expenditure	-	-	178,624	-	-	-
Total Current Payments	206,337	162,510	378,078	177,152	196,916	200,508
Capital:						
Equipment	16,112	18,911	33,673	34,725	36,811	36,883
Land and Buildings	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-
Total Capital Payments	16,112	18,911	33,673	34,725	36,811	36,883
TOTAL ECONOMIC EXPENDITURE	222,449	181,421	411,751	211,877	233,727	237,391

Departmental summary of payments and estimates according to economic classification

Classification (R'000)	Departmental Summary of Payments and Estimates					
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006	2006/ 2007
	Audited	Audited	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS						
Compensation of employees:	40,788	53,185	67,817	88,168	96,737	103,086
- Salaries & related costs	40,788	53,185	47,846	70,585	74,288	76,338
- Overtime	-	-	836	412	493	506
- Improvement in conditions of service	-	-	3,643	3,174	7,474	11,496
- Social contributions (employer share)	-	-	15,492	13,997	14,482	14,746

Transfer payments:	-	-	-	-	-	-
- Subsidies	-	-	-	-	-	-
- Local governments	-	-	-	-	-	-
- Public entities	-	-	-	-	-	-
- Non-profit organisations	-	-	-	-	-	-
- Households - social benefits	-	-	-	-	-	-
- Households - other	-	-	-	-	-	-
Goods and services:	165,549	109,325	131,637	88,984	100,179	97,422
- Administrative expenditure	10,898	9,462	11,866	15,202	20,708	18,203
- Rental of equipment	11,254	14,365	1,147	1,955	2,230	2,536
- Stores	2,063	2,328	7,919	6,670	7,144	7,398
- Rental of buildings	784	841	2,164	3,782	4,076	4,242
- Professional & special services	29,388	32,935	54,813	55,789	59,976	58,880
- Maintenance & repairs	6,602	6,126	959	4,547	4,931	5,073
- Other	104,560	43,268	52,769	1,039	1,114	1,090
Unauthorised expenditure	-	-	178,624	-	-	-
TOTAL CURRENT PAYMENTS	206,337	162,510	378,078	177,152	196,916	200,508
CAPITAL						
Movable capital:	16,112	18,911	33,673	34,725	36,811	36,883
Motor vehicles & other transport	-	-	3,981	500	670	355
Equipment:						
- Computers & software	650	2,280	4,393	3,088	3,329	3,566
- Office equipment & furniture	15,154	2,390	5,242	802	961	1,017
- Other capital equipment	308	14,241	20,057	30,335	31,851	31,945
Fixed capital:	-	-	-	-	-	-
- Land	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-
- Other	-	-	-	-	-	-
TOTAL CAPITAL PAYMENTS	16,112	18,911	33,673	34,725	36,811	36,883
Current payments	206,337	162,510	378,078	177,152	196,916	200,508
Capital payments	16,112	18,911	33,673	34,725	36,811	36,883
TOTAL ECONOMIC CLASSIFICATION	222,449	181,421	411,751	211,877	233,727	237,391

Departmental summary of funding

	Departmental Summary of funding					
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006	2006/ 2007
	Audited	Audited	Adj Estimate	MTEF	MTEF	MTEF
Receipts						
Equitable Share	179,798	128,905	371,393	159,519	181,369	183,565
Conditional Grants:						
None	-	-	-	-	-	-
Total Conditional Grants	-	-	-	-	-	-
Own receipts	42,651	52,516	40,358	52,358	52,358	53,826
Total funding	222,449	181,421	411,751	211,877	233,727	237,391

Departmental own receipts

Classification (R'000)	Departmental own receipts					
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006	2006/ 2007
	Audited	Audited	Adj Estimate	MTEF	MTEF	MTEF
Tax receipts	-	-	-	-	-	-
- Casino taxes	-	-	-	-	-	-
- Motor vehicle licenses	-	-	-	-	-	-
- Horseracing	-	-	-	-	-	-
- Other taxes	-	-	-	-	-	-
Non-tax receipts	42,651	52,516	40,358	52,358	52,358	53,826
Sale of goods & services (non-capital):	18,102	16,471	16,358	23,358	23,358	23,376
- Administrative fees	9,191	10,170	11,000	23,000	23,000	23,000
- Subsidised Vehicles	1,345	292	8	8	8	8
- Collection of Tender Deposits	319	185	50	50	50	53
- Government housing rent	259	-	20	20	20	21
- Other	6,988	5,824	5,280	280	280	294
- Other (specify)	-	-	-	-	-	-
- Other (specify)	-	-	-	-	-	-
- Sale of scrap & other current goods	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-
Interest, dividends & rent on land:	24,549	36,045	24,000	29,000	29,000	30,450
- Interest Received	24,549	36,045	24,000	29,000	29,000	30,450
- Dividends	-	-	-	-	-	-
- Housing Rental	-	-	-	-	-	-
Sale of capital assets	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-
- Other capital assets (specify)	-	-	-	-	-	-
- Other capital assets (specify)	-	-	-	-	-	-
TOTAL OWN RECEIPTS	42,651	52,516	40,358	52,358	52,358	53,826

PROGRAMME 1: ADMINISTRATION
Programme Description:

To provide an effective human resource administration and support services for the entire department.

Measurable Objectives:

Development of various internal human resource policies.

Challenges:

- Skills deficiency.
- Equipping/capacitating staff with necessary skills.
- Implement HIV/Aids education in the department.

Sub-programmes:

The sub-programmes under this directorate are:

- Communication
- Human Resources
- Logistics
- DDG Support
- MEC Support
- Training
- HIV/AIDS
- Transformation

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates					
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006	2006/ 2007
	Audited	Audited	Adj Estimate	MTEF	MTEF	MTEF
1 Communication	968	1,203	1,012	1,330	1,516	1,665
2 Human Resources	2,232	2,434	2,498	3,314	3,798	3,833
3 Logistics	3,312	2,631	2,919	3,437	3,793	3,950
4 DDG Support	859	1,006	1,278	1,513	1,608	1,760
5 MEC Support	1,350	1,602	1,592	1,740	2,300	2,008
6 Training	1,355	679	891	1,085	1,085	1,211
7 HIV/ Aids	164	59	150	175	200	283
8 Transformation	122	40	100	100	100	178
Total programme	10,362	9,654	10,440	12,694	14,400	14,888

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates					
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006	2006/ 2007
	Audited	Audited	Adj Estimate	MTEF	MTEF	MTEF
Current:						
Compensation of employees	5,895	6,326	6,481	8,433	9,012	9,566
Transfer payments	-	-	-	-	-	-
Administrative expenditure	3,417	2,091	2,542	1,759	2,226	2,174
Stores	250	326	307	374	430	495
Professional and special services	32	291	245	1,149	1,571	1,520
Other goods and services	396	124	358	377	433	498
Unauthorised expenditure	-	-	-	-	-	-
Total Current Payments	9,990	9,158	9,933	12,092	13,672	14,253
Capital:						
Equipment	372	496	507	602	728	635
Land and Buildings	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-
Total Capital Payments	372	496	507	602	728	635
TOTAL ECONOMIC EXPENDITURE	10,362	9,654	10,440	12,694	14,400	14,888

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates					
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006	2006/ 2007
	Audited	Audited	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS						
Compensation of employees:	5,895	6,326	6,481	8,433	9,012	9,566
- Salaries & related costs	5,895	6,326	4,740	6,721	6,881	7,045
- Overtime	-	-	9	19	20	21
- Improvement in conditions of service	-	-	313	302	704	1,075
- Social contributions (employer share)	-	-	1,419	1,391	1,407	1,425

Transfer payments:	-	-	-	-	-	-
- Subsidies	-	-	-	-	-	-
- Local governments	-	-	-	-	-	-
- Public entities	-	-	-	-	-	-
- Non-profit organisations	-	-	-	-	-	-
- Households - social benefits	-	-	-	-	-	-
- Households - other	-	-	-	-	-	-
Goods and services:	4,095	2,832	3,452	3,659	4,660	4,687
- Administrative expenditure	3,417	2,091	2,542	1,759	2,226	2,174
- Rental of equipment	300	124	291	171	197	226
- Stores	250	326	307	374	430	495
- Rental of buildings	-	-	-	-	-	-
- Professional & special services	32	291	245	1,149	1,571	1,520
- Maintenance & repairs	10	-	42	47	54	62
- Other	86	-	25	159	182	210
Unauthorised expenditure	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	9,990	9,158	9,933	12,092	13,672	14,253
CAPITAL						
Movable capital:	372	496	507	602	728	635
Motor vehicles & other transport	-	-	300	300	420	355
Equipment:						
- Computers & software	-	200	78	150	155	120
- Office equipment & furniture	372	200	96	115	116	121
- Other capital equipment	-	96	33	37	37	39
Fixed capital:	-	-	-	-	-	-
- Land	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-
- Other	-	-	-	-	-	-
TOTAL CAPITAL	372	496	507	602	728	635
Current payments	9,990	9,158	9,933	12,092	13,672	14,253
Capital payments	372	496	507	602	728	635
TOTAL ECONOMIC CLASSIFICATION	10,362	9,654	10,440	12,694	14,400	14,888

PROGRAMME 2: PROVINCIAL TREASURY

Sub-programme: Budget Planning & Implementation

Sub-programme Description:

To ensure fiscal policies and strategies are implemented in accordance with National Treasury and to efficiently control and monitor the provincial budget.

Objectives:

- To consolidate provincial budgets in terms of the PFMA
- To sustain good governance in the Province through proper integration of planning and budgeting
- To develop policy guidelines
- To maintain a database of financial and statistical information

Measurable Objectives:

- Successful implementation of National Treasury guidelines on budget preparation and implementation
- Adjust and implement a comparative Provincial Standard Chart of Accounts.
- Treasury guidelines and regulations issued

Challenges:

- Finding suitably qualified staff to fill vacancies in the directorate
- Integration of planning and budgeting with sectoral budgets and strategic plans
- Impact of Local Government Finance Management Bill on this programme
- Lack of commitment by some department's to the budget process

Sub-programme: Resource Control

Sub-programme Description:

To monitor and control provincial departments' expenditure and revenue and report to National Treasury.

To monitor and control all assets in the NWPG.

Objectives:

To effectively manage revenue, expenditure, assets and liabilities of provincial departments and Public Entities.

Measurable Objectives:

- To consolidate all departmental reports and submit to National Treasury.
- Implement the incorporation of Public Entities into financial reporting.
- To conduct training and monitor the implementation of asset management in the NWPA.
- Monitoring and evaluating provincial expenditure and assets.
- Reporting on implementation of projects in the NWPG

Challenges:

- Establishing capacity and assets infrastructure in the NWPG.
- Impact of Local Government Finance Management Bill on this programme.
- Monitoring progress on implementation of projects.

Sub-programme: Revenue Control & Cash Flow Management

Sub-programme Description:

To manage and control existing sources of revenue .

To ensure that provincial debts are recovered.

To manage provincial cash flow.

Objectives:

To maximise current revenue resources by broadening the provincial revenue base and maintain an efficient cash flow management system.

Measurable Objectives:

- To identify new sources of provincial revenue.
- Percentage of revenue collected above budget.
- Debts collected.

Challenges:

- To foster a culture focused on revenue collection
- Introduction of incentives for revenue collection
- Constant training and retention of revenue collection staff
- Training CFO's on cash flow management

Sub-programme: Forensics

Sub-programme Description:

To conduct investigations on all alleged cases of fraud and corruption in the NWPA.

Objectives:

- To strive for a multi-disciplinary approach for effective and efficient investigation of fraud and corruption
- To analyse data/information from relevant institutions for identification of plans against acts of fraud and corruption within the North West Provincial Administration.

Measurable Objectives:

- The number of successful investigations handled.
- Time taken to complete investigations.
- Recoveries from the proceeds of crime.

Challenges:

- Attracting qualified forensic accountants
- Resources to conduct investigations
- Develop a system to facilitate the recovery of proceeds of crime.

Sub-programme: Provincial Procurement Systems Management

Sub-programme Description:

To provide procurement management services to the NWPA.

Objectives:

To establish, train and implement sound procurement management systems through departmental procurement committees.

Measurable Objectives:

- Departmental procurement committees (DPC's) established in all departments of the NWPA.
- Training DPC members in all departments
- Training and empowering accounting officers and CFO's in running DPC's.
- Development of suppliers database.

Challenges:

- Skills deficiency
- Lack of capacity in departments in order to establish DPC's in all departments in the NWPA.
- Training to all CFO's and DPC members in the NWPA.

- Establishment of a reliable supplier's database.
- Integrating provincial procurement systems with those at National.

Programme summary of payments and estimates according to sub-programme

	Programme Summary of Payments and Estimates					
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006	2006/ 2007
Sub-programme (R'000)	Audited	Audited	Adj Estimate	MTEF	MTEF	MTEF
1 Budget Planning & Implementation	8,565	3,173	6,078	6,107	7,459	7,775
2 Resource Management	1,846	2,092	2,864	3,520	3,914	4,186
3 Revenue Control & Cash Flow Management	4,287	3,603	5,300	5,398	5,754	6,435
4 Forensics	10,664	11,227	8,536	10,371	10,583	11,080
5 Provincial Procurement Systems	5,007	6,128	6,152	9,691	10,393	10,507
Total programme	30,369	26,223	28,930	35,087	38,103	39,983

Programme summary of payments and estimates

	Programme Summary of Payments and Estimates					
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006	2006/ 2007
Classification (R'000)	Audited	Audited	Adj Estimate	MTEF	MTEF	MTEF
Current:						
Compensation of employees	9,664	10,963	14,806	19,973	21,737	23,207
Transfer payments	-	-	-	-	-	-
Administrative expenditure	2,620	2,299	2,547	3,592	3,917	4,139
Stores	402	499	1,205	864	998	1,088
Professional and special services	15,612	11,578	8,252	8,347	8,570	8,159
Other goods and services	690	584	1,110	1,480	1,674	2,034
Unauthorised expenditure	-	-	-	-	-	-
Total Current Payments	28,988	25,923	27,920	34,256	36,896	38,627
Capital:						
Equipment	1,381	300	1,010	831	1,207	1,356
Land and Buildings	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-
Total Capital Payments	1,381	300	1,010	831	1,207	1,356
TOTAL ECONOMIC EXPENDITURE	30,369	26,223	28,930	35,087	38,103	39,983

Programme summary of payments and estimates according to economic classification

	Programme Summary of Payments and Estimates					
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006	2006/ 2007
Classification (R'000)	Audited	Audited	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS						
Compensation of employees:	9,664	10,963	14,806	19,973	21,737	23,207
- Salaries & related costs	9,664	10,963	10,588	16,611	17,295	17,775
- Overtime	-	-	-	-	-	-
- Improvement in conditions of service	-	-	863	747	1,751	2,688
- Social contributions (employer share)	-	-	3,355	2,615	2,691	2,744

Transfer payments:	-	-	-	-	-	-
- Subsidies	-	-	-	-	-	-
- Local governments	-	-	-	-	-	-
- Public entities	-	-	-	-	-	-
- Non-profit organisations	-	-	-	-	-	-
- Households - social benefits	-	-	-	-	-	-
- Households - other	-	-	-	-	-	-
Goods and services:	19,324	14,960	13,114	14,283	15,159	15,420
- Administrative expenditure	2,620	2,299	2,547	3,592	3,917	4,139
- Rental of equipment	198	224	292	468	643	841
- Stores	402	499	1,205	864	998	1,088
- Rental of buildings	284	234	384	565	580	657
- Professional & special services	15,612	11,578	8,252	8,347	8,570	8,159
- Maintenance & repairs	205	21	70	392	395	481
- Other	3	105	364	55	56	55
Unauthorised expenditure	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	28,988	25,923	27,920	34,256	36,896	38,627
CAPITAL						
Movable capital:	1,381	300	1,010	831	1,207	1,356
Motor vehicles & other transport	-	-	-	-	-	-
Equipment:						
- Computers & software	-	184	426	715	960	1,087
- Office equipment & furniture	1,173	116	484	116	247	269
- Other capital equipment	208	-	100	-	-	-
Fixed capital:	-	-	-	-	-	-
- Land	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-
- Other	-	-	-	-	-	-
TOTAL CAPITAL	1,381	300	1,010	831	1,207	1,356
Current payments	28,988	25,923	27,920	34,256	36,896	38,627
Capital payments	1,381	300	1,010	831	1,207	1,356
TOTAL ECONOMIC CLASSIFICATION	30,369	26,223	28,930	35,087	38,103	39,983

PROGRAMME 3: ACCOUNTANT GENERAL

Sub-programme: Provincial Accounting

Sub-programme Description:

The programme provides accounting services to the entire North West Provincial Administration by ensuring effective financial reporting through implementation of norms and standards in accordance with the PFMA and GRAP.

Objectives:

- To provide quality accounting services.
- To ensure effective financial reporting in the province through the implementation of norms and standards in accordance with PFMA, Generally recognised Accounting Practice and Accounting Standards.
- To provide and maintain reliable, accurate and effective financial administration systems in conformance with the PFMA.
- To establish a dynamic, accurate and well functioning and competitive creditor payment system.

Measurable Objectives:

- Capacitate, empower and train all CFO's by managing the transition from cash accounting to accrual accounting.
- 8 out of 13 Departments to obtain unqualified audit reports.
- Phase in accrual accounting in presentation of Annual Financial Statements
- Review Vehicle Management System (VMS)
- Complete upgrade of Walker to e2.
- Implement asset management throughout all the departments.
- Implement inventory management throughout all the departments.

- Introduction of reforms in public sector accounting practices (Accounting Standard Board), procurement and provisioning.

Challenges

- Managing the transition from cash accounting to accrual accounting.
- Attracting qualified staff.
- Regulations – introduction of reforms in public sector accounting practices (Accounting Standard Board), procurement, provisioning and budgeting

Sub-programme: Macro Financial Management

Sub-programme Description:

Building of financial management capacity in the NWPG.

Objectives:

- To ensure accurate financial reporting in the province through the implementation of norms and standards in accordance with, PFMA and Accounting Standards.
- To co-ordinate skills gap analysis within the Chief Financial Officer's divisions in the NWPG.
- To implement effective mechanisms to capacitate officials with financial management skills.
- To facilitate post implementation review and mentorship programs.

Measurable Objectives:

- Number of staff trained in financial management.
- Training all CFO's in the NWPG.
- Successful implementation of PFMA.
- Implementation of asset management guideline in line with generally recognized accounting practice (GRAP) with regards to accrual basis of accounting

Challenges:

- Bridging the financial management skills gap.
- Attracting qualified staff.
- Financial resources.

Sub-programme: Departmental Financial Management

Sub-programme Description:

To compile the departmental budget by consolidating inputs from various programme managers.

To provide financial support services to the Accounting Officer.

Objectives:

- To co-ordinate budget inputs from various programme managers.
- To control and monitor departmental expenditure.
- To compile monthly, quarterly and annual reports on departmental spending patterns through the preparation of variance reports.
- To prepare departmental annual financial statements.
- To co-ordinate procurement activities.
- To manage departmental assets.

Measurable Objectives:

- Compilation of the departmental budget.
- Controlling departmental expenditure against budget.
- Preparation of monthly, quarterly variance reports within deadlines
- Preparation of annual financial statements in accordance with GRAP, PFMA and Treasury.
- Co-ordination of procurement activities.
- Management of departmental assets.

Challenges:

- Attracting qualified staff
- Skills deficiency, overstretching of skilled staff.

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates					
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006	2006/ 2007
	Audited	Audited	Adj Estimate	MTEF	MTEF	MTEF
1 Provincial Accounting	16,834	30,277	26,701	28,774	32,896	33,080
2 Macro Financial Management	1,654	5,633	13,433	12,109	12,810	12,847
3 Departmental Financial Management	1,749	2,732	3,450	4,804	5,068	5,124
Total programme	20,237	38,642	43,584	45,687	50,774	51,051

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates					
	2001/ 2002 Audited	2002/ 2003 Audited	2003/ 2004 Adj Estimate	2004/ 2005 MTEF	2005/ 2006 MTEF	2006/ 2007 MTEF
Current:						
Compensation of employees	12,580	18,460	21,552	23,912	26,215	27,808
Transfer payments	-	-	-	-	-	-
Administrative expenditure	2,197	1,511	1,686	2,896	4,011	4,251
Stores	750	743	1,216	489	530	574
Professional and special services	1,482	9,275	16,350	14,918	15,912	14,653
Other goods and services	1,635	6,511	1,208	2,670	3,130	2,963
Unauthorised expenditure	-	-	-	-	-	-
Total Current Payments	18,644	36,500	42,012	44,885	49,798	50,249
Capital:						
Equipment	1,593	2,142	1,572	802	976	802
Land and Buildings	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-
Total Capital Payments	1,593	2,142	1,572	802	976	802
TOTAL ECONOMIC EXPENDITURE	20,237	38,642	43,584	45,687	50,774	51,051

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates					
	2001/ 2002 Audited	2002/ 2003 Audited	2003/ 2004 Adj Estimate	2004/ 2005 MTEF	2005/ 2006 MTEF	2006/ 2007 MTEF
<u>CURRENT PAYMENTS</u>						
Compensation of employees:	12,580	18,460	21,552	23,912	26,215	27,808
- Salaries & related costs	12,580	18,460	16,489	18,780	19,770	20,237
- Overtime	-	-	-	-	-	-
- Improvement in conditions of service	-	-	924	845	1,989	3,056
- Social contributions (employer share)	-	-	4,139	4,287	4,456	4,515
Transfer payments:	-	-	-	-	-	-
- Subsidies	-	-	-	-	-	-
- Local governments	-	-	-	-	-	-
- Public entities	-	-	-	-	-	-
- Non-profit organisations	-	-	-	-	-	-
- Households - social benefits	-	-	-	-	-	-
- Households - other	-	-	-	-	-	-
Goods and services:	6,064	18,040	20,460	20,973	23,583	22,441
- Administrative expenditure	2,197	1,511	1,686	2,896	4,011	4,251
- Rental of equipment	270	365	230	556	597	642
- Stores	750	743	1,216	489	530	574
- Rental of buildings	-	107	340	1,657	1,874	1,898
- Professional & special services	1,482	9,275	16,350	14,918	15,912	14,653
- Maintenance & repairs	1,357	105	180	68	240	77
- Other	8	5,934	458	389	419	346
Unauthorised expenditure	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	18,644	36,500	42,012	44,885	49,798	50,249

CAPITAL						
Movable capital:	1,593	2,142	1,572	802	976	802
Motor vehicles & other transport	-	-	400	-	-	-
Equipment:						
- Computers & software	650	750	389	553	712	521
- Office equipment & furniture	843	1,034	715	121	128	136
- Other capital equipment	100	358	68	128	136	145
Fixed capital:	-	-	-	-	-	-
- Land	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-
- Other	-	-	-	-	-	-
TOTAL CAPITAL	1,593	2,142	1,572	802	976	802
Current payments	18,644	36,500	42,012	44,885	49,798	50,249
Capital payments	1,593	2,142	1,572	802	976	802
TOTAL ECONOMIC CLASSIFICATION	20,237	38,642	43,584	45,687	50,774	51,051

PROGRAMME 4: PROVINCIAL INTERNAL AUDIT

Programme Description:

Rendering a shared internal audit function throughout the entire NWPA.

Objectives:

- To audit operational and monitoring controls surrounding transfer payments received and made by all provincial departments.
- To assist accounting officers in maintaining reliable financial and information systems.
- To co-ordinate internal audit work with that of the Auditor General.

Measurable Objectives:

- Number of departments audited
- Number of management reports issued
- Improvement in audit opinions issued by the Auditor General.

Challenges:

- Attracting qualified auditors
- Lack of financial management training skills
- Building internal capacity within the internal audit directorate
- Mind change toward the internal audit function.

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates					
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006	2006/ 2007
	Audited	Audited	Adj Estimate	MTEF	MTEF	MTEF
Internal Audit	8,021	11,904	26,003	28,997	33,742	34,093
Total programme	8,021	11,904	26,003	28,997	33,742	34,093

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates					
	2001/ 2002 Audited	2002/ 2003 Audited	2003/ 2004 Adj Estimate	2004/ 2005 MTEF	2005/ 2006 MTEF	2006/ 2007 MTEF
Current:						
Compensation of employees	4,674	8,355	12,195	20,886	23,736	25,507
Transfer payments	-	-	-	-	-	-
Administrative expenditure	1,441	2,244	2,863	2,810	4,202	3,070
Stores	83	194	731	360	374	389
Professional and special services	177	125	2,414	2,061	2,143	2,229
Other goods and services	881	800	2,492	2,210	2,298	2,390
Unauthorised expenditure	-	-	-	-	-	-
Total Current Payments	7,256	11,718	20,695	28,327	32,753	33,585
Capital:						
Equipment	765	186	5,308	670	989	508
Land and Buildings	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-
Total Capital Payments	765	186	5,308	670	989	508
TOTAL ECONOMIC EXPENDITURE	8,021	11,904	26,003	28,997	33,742	34,093

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates					
	2001/ 2002 Audited	2002/ 2003 Audited	2003/ 2004 Adj Estimate	2004/ 2005 MTEF	2005/ 2006 MTEF	2006/ 2007 MTEF
<u>CURRENT PAYMENTS</u>						
Compensation of employees:	4,674	8,355	12,195	20,886	23,736	25,507
- Salaries & related costs	4,674	8,355	8,426	16,903	18,503	19,166
- Overtime	-	-	-	-	-	-
- Improvement in conditions of service	-	-	705	760	1,819	2,827
- Social contributions (employer share)	-	-	3,064	3,223	3,414	3,514
Transfer payments:	-	-	-	-	-	-
- Subsidies	-	-	-	-	-	-
- Local governments	-	-	-	-	-	-
- Public entities	-	-	-	-	-	-
- Non-profit organisations	-	-	-	-	-	-
- Households - social benefits	-	-	-	-	-	-
- Households - other	-	-	-	-	-	-
Goods and services:	2,582	3,363	8,500	7,441	9,017	8,078
- Administrative expenditure	1,441	2,244	2,863	2,810	4,202	3,070
- Rental of equipment	350	300	276	484	503	523
- Stores	83	194	731	360	374	389
- Rental of buildings	500	500	1,440	1,560	1,622	1,687
- Professional & special services	177	125	2,414	2,061	2,143	2,229
- Maintenance & repairs	30	-	667	70	73	76
- Other	1	-	109	96	100	104
Unauthorised expenditure	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	7,256	11,718	20,695	28,327	32,753	33,585

<u>CAPITAL</u>						
Movable capital:	765	186	5,308	670	989	508
Motor vehicles & other transport	-	-	3,281	200	250	-
Equipment:			-			
- Computers & software	-	146	990	170	427	184
- Office equipment & furniture	765	40	938	250	260	270
- Other capital equipment	-	-	99	50	52	54
Fixed capital:	-	-	-	-	-	-
- Land	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-
- Other	-	-	-	-	-	-
TOTAL CAPITAL	765	186	5,308	670	989	508
Current payments	7,256	11,718	20,695	28,327	32,753	33,585
Capital payments	765	186	5,308	670	989	508
TOTAL ECONOMIC CLASSIFICATION	8,021	11,904	26,003	28,997	33,742	34,093

PROGRAMME 5: INFORMATION TECHNOLOGY

Programme Description:

Providing strategic direction to the NWPA with regard to provision of information technology solutions.

Objectives:

- To provide IT strategic direction and leadership to the NWPA.
- To reduce cost and increase proficiency through the standardization and integration of islands of technologies in NWPA
- To establish the basis for the integration and control of structured data content in the NWPA.
- To facilitate North-West Provincial Administration's transformation process of moving towards integrated service delivery.
- To design a Master Systems Plan (MSP) for the North-West Provincial Administration that will fortify and create synergy between the NWPA social and technical systems.
- To facilitate information and technical skills transfer and capacity building within the North-West Provincial Administration

Measurable Objectives:

- To develop business systems to support all departments in the NWPA.
- To develop a Wide Area Network (WAN) and desktop support covering the entire NWPA.
- To supply hosting services for mission critical applications like Walker and Persal.
- To develop an Information System / Technology baseline security policy for the NWPA.
- To implement a Master Systems Plan (MSP) that encompasses the information Technology strategies for all departments.
- Maintain service level agreements with all departments in the NWPA.

Challenges:

- Attracting and retaining qualified staff
- Lack of resources and operating capacity.
- Reliance on consultants

Sub-programmes:

The sub-programmes under this directorate are:

- Quality Assurance
- Data Technology
- Networks
- Development
- Customer Care Centre
- Operations
- Transversal Systems
- Management

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates					
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006	2006/ 2007
	Audited	Audited	Adj Estimate	MTEF	MTEF	MTEF
1 Management	614	1,287	5,082	3,903	4,309	4,312
2 Data Technology	14,336	16,683	18,539	25,561	23,479	22,442
3 Development	11,308	15,206	8,587	6,420	6,936	7,080
4 Networks	20,906	23,747	42,627	36,638	43,403	44,934
5 Quality Assurance	431	1,080	2,279	4,564	4,981	5,056
6 Operations	-	-	6,310	2,565	2,906	2,820
7 Customer Care Centre	1,405	2,535	2,561	4,370	4,859	4,803
8 Transversal Systems			3,725	5,391	5,835	5,929
Total programme	49,000	60,538	89,710	89,412	96,708	97,376

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates					
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006	2006/ 2007
	Audited	Audited	Adj Estimate	MTEF	MTEF	MTEF
Current:						
Compensation of employees	7,975	9,081	12,783	14,964	16,037	16,998
Transfer payments	-	-	-	-	-	-
Administrative expenditure	1,223	1,317	2,228	4,145	6,352	4,569
Stores	578	566	4,460	4,583	4,812	4,852
Professional and special services	12,085	11,666	27,552	29,314	31,780	32,319
Other goods and services	15,138	22,121	17,411	4,586	4,816	5,056
Unauthorised expenditure	-	-	-	-	-	-
Total Current Payments	36,999	44,751	64,434	57,592	63,797	63,794
Capital:						
Equipment	12,001	15,787	25,276	31,820	32,911	33,582
Land and Buildings	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-
Total Capital Payments	12,001	15,787	25,276	31,820	32,911	33,582
TOTAL ECONOMIC EXPENDITURE	49,000	60,538	89,710	89,412	96,708	97,376

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates					
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006	2006/ 2007
	Audited	Audited	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS						
Compensation of employees:	7,975	9,081	12,783	14,964	16,037	16,998
- Salaries & related costs	7,975	9,081	7,603	11,570	11,839	12,115
- Overtime	-	-	827	393	473	485
- Improvement in conditions of service	-	-	838	520	1,211	1,850
- Social contributions (employer share)	-	-	3,515	2,481	2,514	2,548

Transfer payments:	-	-	-	-	-	-
- Subsidies	-	-	-	-	-	-
- Local governments	-	-	-	-	-	-
- Public entities	-	-	-	-	-	-
- Non-profit organisations	-	-	-	-	-	-
- Households - social benefits	-	-	-	-	-	-
- Households - other	-	-	-	-	-	-
Goods and services:	29,024	35,670	51,651	42,628	47,760	46,796
- Administrative expenditure	1,223	1,317	2,228	4,145	6,352	4,569
- Rental of equipment	10,136	13,352	58	276	290	304
- Stores	578	566	4,460	4,583	4,812	4,852
- Rental of buildings	-	-	-	-	-	-
- Professional & special services	12,085	11,666	27,552	29,314	31,780	32,319
- Maintenance & repairs	5,000	6,000	-	3,970	4,169	4,377
- Other	2	2,769	17,353	340	357	375
Unauthorised expenditure	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	36,999	44,751	64,434	57,592	63,797	63,794
CAPITAL						
Movable capital:	12,001	15,787	25,276	31,820	32,911	33,582
Motor vehicles & other transport	-	-	-	-	-	-
Equipment:						
- Computers & software	-	1,000	2,510	1,500	1,075	1,654
- Office equipment & furniture	12,001	1,000	3,009	200	210	221
- Other capital equipment	-	13,787	19,757	30,120	31,626	31,707
Fixed capital:	-	-	-	-	-	-
- Land	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-
- Other	-	-	-	-	-	-
TOTAL CAPITAL	12,001	15,787	25,276	31,820	32,911	33,582
Current payments	36,999	44,751	64,434	57,592	63,797	63,794
Capital payments	12,001	15,787	25,276	31,820	32,911	33,582
TOTAL ECONOMIC CLASSIFICATION	49,000	60,538	89,710	89,412	96,708	97,376

PROGRAMME 6: STATUTORY PAYMENTS

Programme description

To be utilised for the repayment of Statutory debts like SARS.

Programme summary of payments and estimates according to sub-programme

	Programme Summary of Payments and Estimates					
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006	2006/ 2007
Sub-programme (R'000)	Audited	Audited	Adj Estimate	MTEF	MTEF	MTEF
Statutory Payments	104,460	34,460	34,460	-	-	-
Total programme	104,460	34,460	34,460	-	-	-

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates					
	2001/ 2002 Audited	2002/ 2003 Audited	2003/ 2004 Adj Estimate	2004/ 2005 MTEF	2005/ 2006 MTEF	2006/ 2007 MTEF
Current:						
Compensation of employees	-	-	-	-	-	-
Transfer payments	-	-	-	-	-	-
Administrative expenditure	-	-	-	-	-	-
Stores	-	-	-	-	-	-
Professional and special services	-	-	-	-	-	-
Other goods and services	104,460	34,460	34,460	-	-	-
Unauthorised expenditure	-	-	-	-	-	-
Total Current Payments	104,460	34,460	34,460	-	-	-
Capital:						
Equipment	-	-	-	-	-	-
Land and Buildings	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-
Total Capital Payments	-	-	-	-	-	-
TOTAL ECONOMIC EXPENDITURE	104,460	34,460	34,460	-	-	-

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates					
	2001/ 2002 Audited	2002/ 2003 Audited	2003/ 2004 Adj Estimate	2004/ 2005 MTEF	2005/ 2006 MTEF	2006/ 2007 MTEF
<u>CURRENT PAYMENTS</u>						
Compensation of employees:	-	-	-	-	-	-
- Salaries & related costs	-	-	-	-	-	-
- Overtime	-	-	-	-	-	-
- Improvement in conditions of service	-	-	-	-	-	-
- Social contributions (employer share)	-	-	-	-	-	-
Transfer payments:	-	-	-	-	-	-
- Subsidies	-	-	-	-	-	-
- Local governments	-	-	-	-	-	-
- Public entities	-	-	-	-	-	-
- Non-profit organisations	-	-	-	-	-	-
- Households - social benefits	-	-	-	-	-	-
- Households - other	-	-	-	-	-	-
Goods and services:	104,460	34,460	34,460	-	-	-
- Administrative expenditure	-	-	-	-	-	-
- Rental of equipment	-	-	-	-	-	-
- Stores	-	-	-	-	-	-
- Rental of buildings	-	-	-	-	-	-
- Professional & special services	-	-	-	-	-	-
- Maintenance & repairs	-	-	-	-	-	-
- Other	104,460	34,460	34,460	-	-	-
Unauthorised expenditure	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	104,460	34,460	34,460	-	-	-

CAPITAL						
Movable capital:	-	-	-	-	-	-
Motor vehicles & other transport	-	-	-	-	-	-
Equipment:						
- Computers & software	-	-	-	-	-	-
- Office equipment & furniture	-	-	-	-	-	-
- Other capital equipment	-	-	-	-	-	-
Fixed capital:	-	-	-	-	-	-
- Land	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-
- Other	-	-	-	-	-	-
TOTAL CAPITAL	-	-	-	-	-	-
Current payments	104,460	34,460	34,460	-	-	-
Capital payments	-	-	-	-	-	-
TOTAL ECONOMIC CLASSIFICATION	104,460	34,460	34,460	-	-	-

Additional Departmental Schedules

Summary of departmental expenditure on training

Training expenditure (R'000)	Departmental Summary of training expenditure					
	2001/ 2002 Audited	2002/ 2003 Audited	2003/ 2004 Adj Estimate	2004/ 2005 MTEF	2005/ 2006 MTEF	2006/ 2007 MTEF
Departmental training costs	1,463	1,563	1,569	1,768	1,806	1,881
TOTAL TRAINING EXPENDITURE	1,463	1,563	1,569	1,768	1,806	1,881

Summary of departmental personnel cost

Summary of personnel cost (R'000)	Departmental Summary of compensation of employees					
	2001/ 2002 Audited	2002/ 2003 Audited	2003/ 2004 Adj Estimate	2004/ 2005 MTEF	2005/ 2006 MTEF	2006/ 2007 MTEF
Managers (Directors and above)	4,568	6,065	6,616	17,290	22,105	28,021
Middle management (Deputy & Assistant Directors)	11,281	17,901	18,752	28,459	30,836	31,347
Professional Staff				-	-	-
Other Staff	24,939	29,219	42,449	42,419	43,796	43,718
Staff additional to the establishment Contract employees						
TOTAL PERSONNEL COST	40,788	53,185	67,817	88,168	96,737	103,086

Summary of departmental personnel numbers

Summary of personnel numbers	Departmental Summary of personnel numbers					
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006	2006/ 2007
	Audited	Audited	Adj Estimate	MTEF	MTEF	MTEF
Managers (Directors and above)	14	17	22	25	25	25
Middle management (Deputy & Assistant Directors)	75	92	116	126	134	135
Professional Staff						
Other Staff	251	323	353	398	400	401
Staff additional to the establishment						
Contract employees						
TOTAL PERSONNEL NUMBERS	340	432	491	549	559	561

Summary of departmental personnel numbers per programme

Summary of personnel numbers	Departmental Summary of personnel numbers					
	2001/ 2002	2002/ 2003	2003/ 2004	2004/ 2005	2005/ 2006	2006/ 2007
	Audited	Audited	Adj Estimate	MTEF	MTEF	MTEF
1 Administration	48	57	55	62	62	62
2 Provincial Treasury	70	83	89	93	93	93
3 Provincial Accounting	115	135	147	175	179	179
4 Internal Audit	35	65	102	120	126	128
5 Information Technology	72	92	98	99	99	99
Total personnel numbers	340	432	491	549	559	561
Total personnel cost (R'000)	40,788	53,185	67,817	88,168	96,737	103,086
Unit cost	119.96	123.11	138.12	160.60	173.05	183.75

* Full-time equivalent